



NHS County Durham and Darlington

INTEGRATED BUSINESS BOARD

Thursday 25 February 2010

Item No: IBB/10/36

NHS COUNTY DURHAM AND DARLINGTON INTEGRATED BUSINESS BOARD

Integrated Finance and Performance Report 31 January 2010

1. Introduction

Under the use of resources (UoR) assessment framework there are three themes:

- managing finances
- governing the business
- managing resources

Under each theme key lines of enquiry (KLoE) are identified.

KLoE 1.3 under the managing resources theme looks at financial reporting and the guidance issued states that good practice is for a PCT to consider financial and performance information linked to strategic objectives alongside each other.

Detailed finance and performance reports are considered alongside each other on the integrated business board agenda and can be further linked by a common executive summary. This paper has been prepared to request the board to consider whether an additional report summarising the position on key financial and operational issues in a quickly understood format would be helpful. The report could be produced quarterly in order to allow time for trends to become apparent and examples are attached for each PCT as appendices one and two.

Document management				
Version	Date	Summary	Owner's Name	Approved
1.0	25/2/10	Presented to ME	Mike Taylor	
2.0	25/2/10	Presented to IBB	Mike Taylor	.

2. Implications and risks

In order to support effective strategic decision making financial and operational performance reports must be fit for purpose. In producing reports that are clear, relevant, concise and high quality the risks related to sub optimal decision making are reduced and performance monitoring and management arrangements strengthened.

The appendices attached to this report are as follows:

- appendix one: summary high level integrated finance and performance report for NHS County Durham
- appendix two: summary high level integrated finance and performance report for NHS Darlington

3. Recommendations

The board is asked to:

- consider the content and format of the two integrated finance and performance summary reports,
- indicate whether the proposals within this paper have sufficient merit to justify further development.

4. Author and sponsor director

Author:	Mike Taylor	Ian Makinson
.	Director of financial services risk and assurance	Assistant director of performance , and contract management

Director:	Mike Taylor
Title:	Director of financial services, risk and assurance
Date:	February 2010

Purpose of paper	Information sharing X Development/discussion X Decision/action X
How does the paper support / have implications for:	
NHS County Durham's 4 Strategic Aims	Improved reporting supports achievement of all strategic aims.
Our Vision Our Future workstreams	Improved reporting supports delivery of both PCT's plans.
World class commissioning competencies	Competency eleven (sound financial investments) as well as Governance – finance evidence.
Standards for better health	Additional reporting would support achievement of core standards
Use of resources	KLOE 1.3
Targets and Vital signs	Strong reporting arrangements support achievement of targets.
NHS Constitution	Sound financial and performance reporting supports adherence to principles.
Darzi Principles	Sound financial and performance reporting supports PCTs adherence to principles.
Impact on / Involvement of partners	Additional reporting would support greater shared understanding
Equality & Diversity	Improved reporting supports PCTs address equality and diversity issues
Other policies / Issues	Improved reporting supports delivery of all PCT policies.

NHS County Durham

INTEGRATED STRATEGIC FINANCE AND PERFORMANCE REPORT – JANUARY 2010 – MONTH 10 IN 2009/10 FINANCIAL YEAR

ORGANISATIONAL DEVELOPMENT

World Class Commissioning

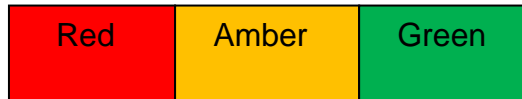
11 competencies

1	2	3	4
-	3	8	-

trend



Governance certification



NATIONAL PRIORITIES AND EXISTING COMMITMENTS

NHS County Durham and Darlington

- Vital Signs Tier 1
- Existing Commitments
- Financial Risk Rating

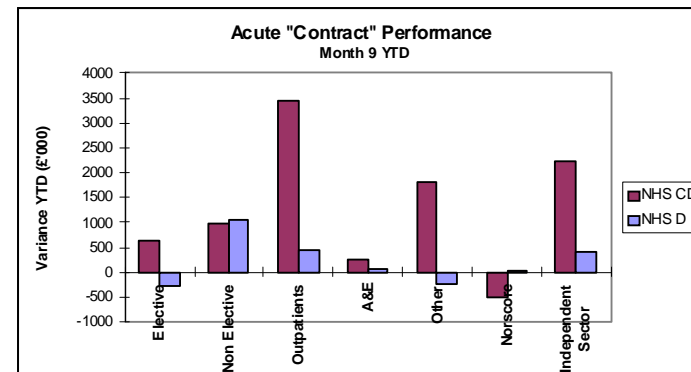
	County Durham	
	Red	Green
Vital Sign T1	3	13
Existing Commitments (CQC)	2	17
Vital Sign T2	13	15
Other Priorities (ex SHA)	4	0

Performance rating (SHA) shows green.
 Breakdown below is to sub-measure as CQC tolerances not known.
 T1 hot spots – Diagnostics (CD) & Stroke
 EC hotspots – Ambulance
 T2 hotspots – Chlamydia, Immunisations, cancer & overall mortality rates;
 Other – C&B & speciality level 18 weeks

USE OF RESOURCES

Category	Last year	Current month	Outturn
Revenue	Green	Amber	Green
Capital	Green	Green	Green
Cash	Green	Green	Green
Invoice payment	Red	Amber	Green
Workforce:			
WTE	XXX.XX	XXX.XX	XXX.XX
Turnover	X.XX%	X.XX%	X.XX%
Sickness	X.XX%	X.XX%	X.XX%
Use of Resources Assessment	2	2/3	3

HEALTHCARE CONTRACT ACTIVITY



NHS Darlington

INTEGRATED STRATEGIC FINANCE AND PERFORMANCE REPORT – JANUARY 2010 – MONTH 10 IN 2009/10 FINANCIAL YEAR

ORGANISATIONAL DEVELOPMENT

World Class Commissioning

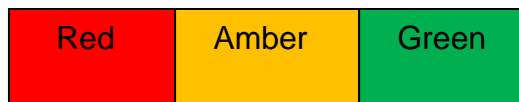
11 competencies

1	2	3	4
-	3	8	-

trend



Governance certification



NATIONAL PRIORITIES AND EXISTING COMMITMENTS

NHS County Durham and Darlington	
Vital Signs Tier 1	➔
Existing Commitments	➔
Financial Risk Rating	➔

	Darlington	
Vital Sign T1	2	14
Existing Commitments (CQC)	2	17
Vital Sign T2	11	17
Other Priorities (ex SHA)	4	0

Performance rating (SHA) shows green.
 Breakdown below is to sub-measure as CQC tolerances not known.
 T1 hot spots – Stroke
 EC hotspots – Ambulance (cat B), OP Breach.
 T2 hotspots – Chlamydia, Immunisations, cancer & overall mortality rates;
 Other – C&B & specialty level 18 weeks

USE OF RESOURCES

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HEALTHCARE CONTRACT ACTIVITY

